

September 30, 2024

To,  
Board of Directors,  
IL&FS Financial Services Limited  
The IL&FS Financial Centre,  
3<sup>rd</sup> Floor, Plot C – 22, G Block,  
Bandra Kurla Complex,  
Bandra (E),  
Mumbai – 400 051

**Sub:- Resignation from the Board and Committees of the Company**

Dear Sirs/ Madam,

In view of completion of my tenure as Non-Executive Chairman of the Infrastructure Leasing and Financial Services Limited (IL&FS) pursuant to the Communication from MCA dated March 15, 2024, I propose to resign from the Board of the Company and its various Committees w.e.f. the end of business hours of September 30, 2024.

I thank all the Board members and Management for the valued co-operation during the tenure of my Directorship.

Thanking You,  
Yours faithfully,



Chandra Shekhar Rajan